Our theory of change / value creation

GLOBAL OUTCOMES
Arising from collective outcomes of ILSC and others

- The physical condition and resilience of Country is improved
- Enduring Indigenous prosperity and wellbeing from Country
- Country recognised for its value to Indigenous wellbeing, strength and influence and the nation's prosperity

ILSC VISION

Indigenous peoples enjoy the rightful entitlements, opportunities and benefits that the return of Country and its management brings

IMPACT/RETURN ON PURPOSE
Indigenous peoples are generating ongoing Cultural, social and economic capital

LONG TERM OUTCOMES
Arising from prior outcomes

- Indigenous peoples are growing the value and productivity of Country
- Indigenous peoples are owning and managing Country sustainably
- Indigenous peoples are driving and influencing policy and opportunity for Country
- Indigenous peoples are preserving and protecting Culture through reconnection with Country

MEDIUM TERM OUTCOMES
Arising from prior outcomes

- Indigenous peoples have improved management practices, stronger property holding organisations, efficient and resilient enterprises
- Indigenous peoples are increasingly driving/enhancing knowledge and skill building activities and networks
- Indigenous peoples are increasingly participating in activities to facilitate opportunity for Country (eg policy, industry, research)
- Indigenous peoples are actively re-establishing historical, social and Cultural connections and Cultural visibility has increased

SHORT TERM OUTCOMES
Arising from prior outcomes

- Value of Country/ enterprise is increasing
- Indigenous peoples are increasingly participating in informal and formal learning and knowledge sharing networks and activities relating to Culture, Country and/or enterprise
- Indigenous peoples have increased ability to actively participate in Cultural practices

IMMEDIATE OUTCOMES
Arising from ILSC activities

- Minor improvements in the capacity and capability of Indigenous peoples to generate benefit from Country
- Immediate financial and knowledge barriers to acquiring/managing Country and/or developing enterprise are removed

EFFECTIVENESS
Indigenous peoples are growing Cultural, social and economic capital

ACTIVITIES/ INPUTS
The ILSC's unique actions

- **Invest in projects** – Funding for acquiring, managing and/or developing land/water interests
- **Provide advice and capability support** – Advice, training, knowledge and systems to support sustainable land/water management and benefits
- **Connect Indigenous property holders** – Connecting with networks, markets, opportunities, partnerships (facilitate, advocate, negotiate)

INTERNAL OUTPUTS
ILSC internal improvement strategies

- Continuous improvement strategies that improve client and sector relationships and business alignment with the Board's strategic intent

EFFICIENCY
The ILSC is doing the right things, in the right ways

EQUITY
Inclusive of all Indigenous peoples including those at extra disadvantage (eg. women, youth, disabled)

FOUNDATIONAL OUTCOMES
The resources the ILSC already has

- **Funding** – sustainable, statutory funding stream
- **Legislation** – ATSI Act (mandate) and PGPA Act (governance and performance)
- **Organisational resources** – premises, equipment, staff, support, systems, expertise
- **Social and human capital** – staff, stakeholders, partnerships, relationships

ECONOMY
The ILSC is choosing the right investments, good stewardship of resources

ILSC PROGRAM LOGIC (THEORY OF CHANGE)

THEORY OF VALUE CREATION